



MadriLeña Red de Gas

CY 2021 Annual Results

May 2022

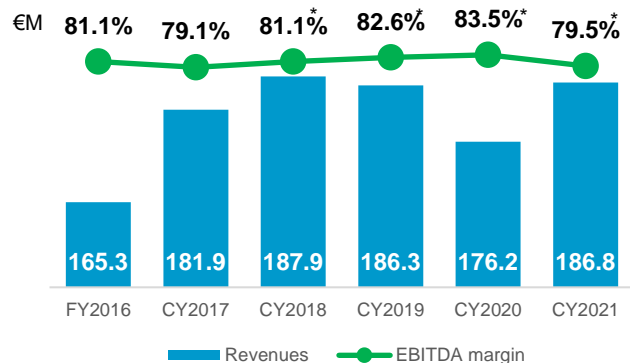
Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

<p>General context</p>	<ul style="list-style-type: none"> ▪ MRG has shown high resilience, financial strength and revenue generation stability during the year 2021 despite the uncertainty and high volatility in markets. <ul style="list-style-type: none"> ▪ 98% revenues from regulated activities ▪ Solid liquidity position, long-term debt profile and fixed-rate debt ▪ MRG activities are not directly affected by the Russian-Ukrainian conflict: <ul style="list-style-type: none"> ▪ All activities are carried out in Spain and main suppliers are national ▪ Spanish gas system is very flexible and has the largest capacity to receive LNG. Low dependence on Russian gas supply of the Spanish gas system.
<p>2021 Performance</p>	<ul style="list-style-type: none"> ▪ Higher natural gas demand in Madrid region compared to previous year due to colder temperatures and higher economic activity is the main driver of higher revenues and higher EBITDA margin in 2021 vs 2020. ▪ Sustainable cash generated from operations amounting to €126m ▪ The company continues to increase its customer base with 915,209 connection points (+0.4% YoY)
<p>ESG</p>	<ul style="list-style-type: none"> ▪ GRESB score for the year 2021 showed a remarkable improvement reaching 93 points out of 100 possible. Also, MRG has achieved 2nd European place in sustainability in the gas sector ranking.
<p>Key initiatives</p>	<ul style="list-style-type: none"> ▪ Renewable gases. Focus on developing the potential of MRG's network to support all types of renewable gases, such as hydrogen and bio methane. Development of hydrogen projects in the context of Next EU Funds to contribute to carbon neutrality in the Madrid region. ▪ Acceleration of LPG conversion plan, with the goal of converting 15 thousand connection points to natural gas in the next two years. ▪ Promotion of natural gas for mobility: NGV demand in MRG zone increases by 15.8% compared to the previous year ▪ Customer satisfaction: more transparent, digital and easy communication with clients.
<p>Financial policy and Financing structure</p>	<ul style="list-style-type: none"> ▪ Strong shareholder commitment to investment grade rating ▪ On June 2021 S&P has affirmed MRG's rating in BBB- and has revised outlook to stable from negative ▪ On August 2021 DBRS reaffirmed rating at BBB- ▪ Recent renewal of € 75 m Revolving Credit Facility in February 2022 supports liquidity

Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

Results continue to show MRGs strong track record of historic financial and operating performance

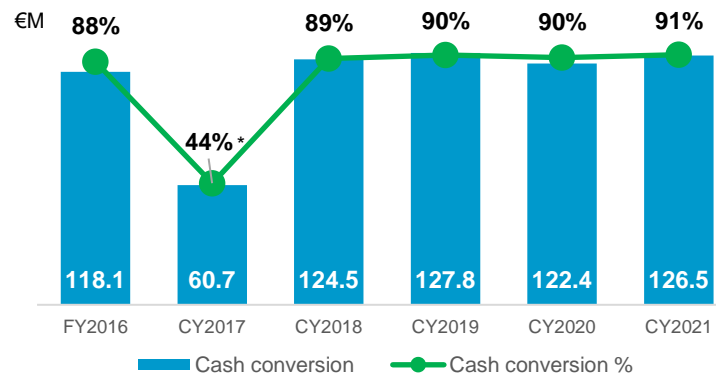
EBITDA margin Evolution (2016-2021)



*EBITDA Margin excluding LPG business dilution

Source: MRG

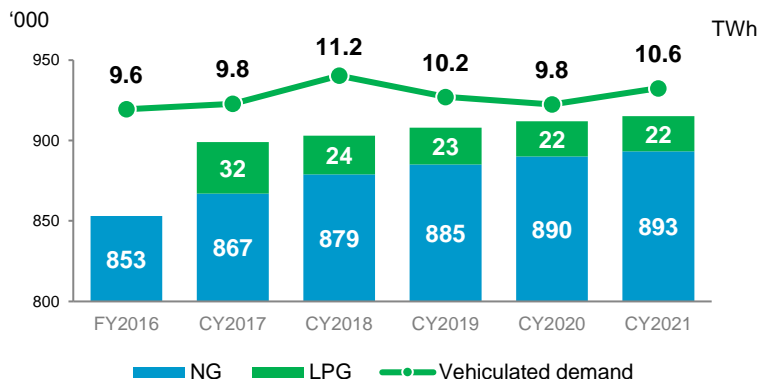
Cash conversion Evolution (2016-2021)



*Includes the acquisition of LPG connection points in 2017.

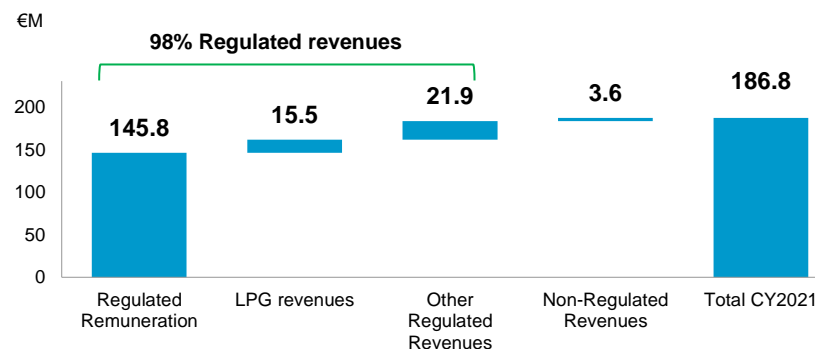
Source: MRG

Connection Points and Distributed demand (2016-21)



Source: MRG

Revenue Breakdown (CY2021)

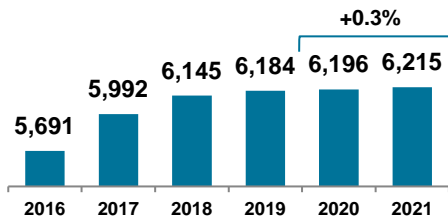


Source: MRG

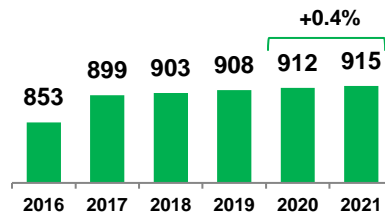
Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

Key Operating Metrics

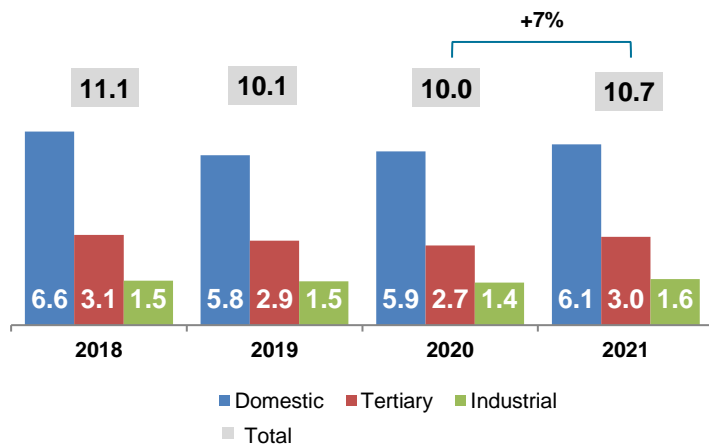
Network Length (Km)



Connection Points ('000)



Distributed Energy (TWh)



Comments

- **Strong operational capabilities and successfully managed to activate a large number of new customers in 2021:**

- 2,494 additional net connection points (+0.4% Y-o-Y) were added to MRG's network
- 30 new boiler rooms (equivalent to approximately 2,300 dwellings) that replace diesel or coal boilers, reducing polluting emissions (c. 0.42 Tons of CO₂ by client per year)
- Continued growth of CNG stations in MRGs network reaching 17 stations (public and private)

- **Total distributed energy** during 2021 reached **10.7 TWh** (+7% Y-o-Y), growing in all three segments:

- Domestic (+4% Y-o-Y),
- Tertiary (+11% Y-o-Y) and,
- Industrial (+9% Y-o-Y).

Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

Expansion

- **Focus on developing the potential of MRG's network** to support all types of renewable gases, such as **hydrogen** and **bio methane**.
 - Network simulation systems are being adapted for incorporating those gases to our day-to-day operation.
 - Capacity analysis needed to incorporate renewable gases is being carried on.
- Acceleration of LPG connection points conversion to natural gas network. MRG plans to convert 15 thousand connection points in the next two years. The remaining LPG connection points have been sold to a new group company dedicated to the LPG activity in 2022.
- Actions to **strengthen our commercial channels** through new strategic collaboration agreements and development of new tools that improve potential market identification, based on Google maps technology.



Increased commitment with customer satisfaction and digitalization

- **Complete digitalization of first-level call-center calls**, using artificial intelligence.
- The company has a **4.1/5 stars valuation in Google My Business**, achieving the best valuation compared to its peers.
- During 2021 a **new section of MRG webpage "Commitment"** has been launched, where CSAT, CES, NPS and GMB KPIs as well as claims ratios and other information related to customer satisfaction are published. The goal is to be a **transparent** and **competitive** company within the gas sector.
- Added value to different communication channels with customers to make it easier for them to interact with the company and provide them with information to have a more efficient energy consumption.
- Implementation of our **own platform IOGAS**, used for information exchanges with natural gas suppliers, and which has allowed for greater control, process efficiencies and increased cyber security, as well as greater quality in customer service, especially increasing *First Call Resolution*.
- **Virtual Office** is now widely used by our domestic customers and expanding to offer installation companies and commercial collaborators new services, such as signing up for different campaigns and commercial plans for customer acquisition and connection points activations.



MRG group participates in the key projects for the energy future of the Community of Madrid



Generating, supplying and promoting green H2 for urban transport in Madrid

- MRG group is partnering with FPTM (Madrid Taxis association), FRV (renewable energies), Toyota Spain and Grupo Ruiz (urban buses) in the most important hydrogen mobility project in the Madrid Region, awarded with “100 best ideas for 2022” by Actualidad Económica (El Mundo).
- The project promotes the decarbonisation of public urban mobility fleets through the use of green hydrogen.
- Contribution to the full value chain: from the infrastructure for the generation and supply of hydrogen to the promotion of its consumption by the transport sector.
- First phase: installation of an electrolyser (5MW) fed by a photovoltaic plant (10MW, expandable) from the Community of Madrid and other renewable sources. The resulting hydrogen will be supplied by 5 public access hydrogen stations (200-300 kg/day). Main off-taker will be Madrid's taxis fleet (650 vehicles), also MRG's will contribute with its own company fleet.
- Second phase: increasing capacity of the electrolyser to 10MW doubling hydrogen stations capacity. Expected conversion of 1,000 taxis and 20 buses.

HENARES CORRIDOR

Production of green hydrogen in the Henares corridor for the decarbonisation of the local industrial and mobility consumption

- MRG group is part of the consortium integrated by ENAGAS Renovables, AENA and Q-Energy which intends to pioneer in the deployment of green hydrogen production capacity through the combination of solar and wind energies produced in the Henares corridor.
- Strategic location: the Henares corridor is located in the main logistic enclave of central Spain including Adolfo Suarez Madrid Barajas Airport (most important Spanish airport).
- Adolfo Suarez Madrid Barajas decarbonisation will be the main destination of the produced green hydrogen through the existing co-generation plant and also through hydrogen batteries for airport machinery.
- Hydrogen stations will also be installed in the area mainly destined to urban and long and medium distance heavy transport.

BIO GAS

Several projects under study for biogas injection into the network

Combination of the hydrogen expertise and experiences across European gas distribution companies.

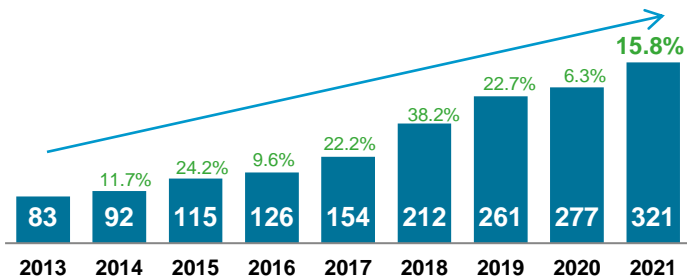
- MRG group is part of the initiative that gathers 90 gas distribution companies from 17 European Union countries.
- Aims to give way to the creation of a state of opinion and a regulatory framework for the development of hydrogen. The first phase has already been finished. A report (DNV) has been issued including a roadmap showing key actions and milestones for European local DSOs. Next phase will work on communication and to make the role of DSOs in H2 more visible to key stakeholders.



NGV continues to grow: 17 gas stations in MRG's network

Continued promotion of Natural Gas for transport. Demand maintains a sustained growth:

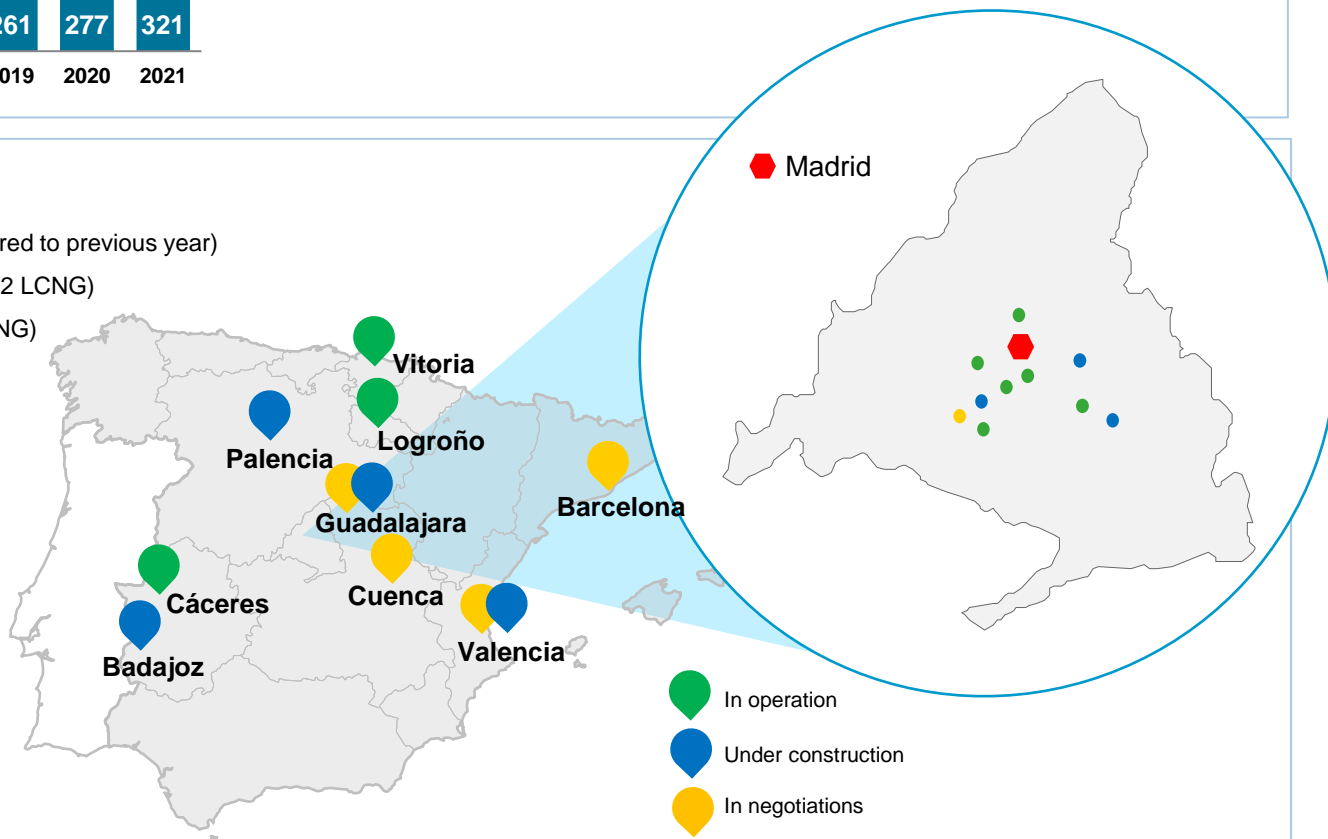
NGV Demand in MRGs Network (GWh)



- **3 new gas stations** connected to MRG's network in 2021: 2 with public access in municipalities with 200k inhabitants and close to the capital with ECO mobility needs and 1 for taxi drivers.
- In 2021, **3,177 natural gas vehicles** matriculated in Spain, half of which are in the Community of Madrid.

MRG group currently has :

- **9 CNG stations in operation** (+5 compared to previous year)
- **7 stations under construction** (5 CNG, 2 LCNG)
- **5 stations in negotiations** (2 CNG, 3 LCNG)



Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

Income Statement - €m

12 month period ending Dec 31 st	2020	2021	Var.	Var.
Remuneration	142.9	145.8	2.8	2%
Other regulated revenue	29.8	37.4	7.6	26%
Other revenue	3.5	3.7	0.2	6%
Recurring EBITDA	139.7	141.3	1.6	1%
EBITDA Margin (%)	79.3%	75.7%		-5%
EBITDA Margin ex LPG dilution (%)	83.5%	79.7%		-5%
EBIT	106.8	106.7	(0.1)	0%
Margin	60.6%	57.1%	-3.5%	-6%
Interest expense	(20.8)	(13.3)	7.4	-36%
Income tax expense	(21.2)	(23.1)	(1.8)	9%
Net Income	64.8	70.3	5.5	8.5%

Source: MRG
(Audited under IFRS)

Breakdown Natural Gas – LPG - €m

12 month period ending Dec 31 st	Natural Gas	LPG	Total
Remuneration	145.8	0.0	145.8
Other regulated revenue	21.9	15.5	37.4
Other revenue	3.6	0.0	3.7
Recurring EBITDA	136.6	4.8	141.3
EBITDA Margin (%)	79.7%	30.7%	75.7%

Source: MRG

Comments

- The Company obtained solid financial results in 2021 with an EBITDA of €141.3m, +1% Y-o-Y mainly due to:
 - Despite Remuneration haircut applied in 2021 the company has achieved higher revenues from remuneration, due to higher customer demand caused by colder temperatures in 2021 compared to 2020.
 - Higher LPG revenues due to increase in volume sold and selling price.
 - Higher other regulated revenues, explained by the higher volume of planned periodical inspections to be executed within the five years cycle
 - Higher costs derived from a one-off effect in gas balance losses mainly due to a change in the measurement period and the rise in the cost of gas. This effect will be compensated in the following year.

Cash Flow Statement - €m

<i>12 month period ending Dec 31st</i>	2020	2021
EBITDA	139.7	141.3
Income tax paid	(7.1)	(5.6)
Working capital	13.9	(9.9)
Tariff Deficit ⁽¹⁾	(12.9)	13.3
Castor Project payments	(14.5)	-
Gas system tariff deficit	1.6	13.3
Capex	(14.3)	(13.1)
Organic growth	(8.7)	(8.1)
Maintenance	(4.2)	(3.4)
Others	(1.4)	(1.6)
Free Cash Flow	119.4	126.0
Free Cash Flow excluding one-off effects ⁽¹⁾	133.9	126.0

(1) One-off effect

Comments

- Sustainable cash generated from operations amounting to €126.0m, which represents a -6% result compared to previous year (after excluding year 2020 one-off effects).
- Working capital position is the main variation and is derived from:
 - Adjustments to remuneration in 2020 represented a cash inflow in said year, whereas in 2021 those adjustments coming from previous years, were negative
 - Settlements: improved deficit position with Gas system with respect to previous years which partially offset the negative effect of remuneration adjustments.
- MRG has invested a total of €8.1m in expanding its network, in line with its sustainable and profitable Expansion strategy.
- Similar level of maintenance and other investments which include digitalization, process automation and system's development aiming at costs efficiency and customer satisfaction.

Balance Sheet - €m

At December 31 st	2020	2021
Gas distribution licences	751.0	751.0
Net fixed assets	339.2	318.1
Total Network Fixed Assets	1,090.1	1,069.1
Goodwill	57.4	57.4
Deferred Tax Asset	17.9	14.7
Other Non-Current Assets	212.1	339.2
Current Assets	47.7	34.5
Cash and cash equivalents	46.6	33.5
Total Assets	1,471.8	1,548.4
Equity	362.5	432.8
Long Term Debt	945.2	944.6
Deferred Tax	70.0	79.9
Other Non-Current liabilities	38.6	36.1
Current Liabilities	55.6	54.9
Total Liabilities & Shareholders' Equity	1,471.8	1,548.4

Comments

- Non-current assets variance is explained by the intercompany loan between MRG and its parent company Elisandra V
- The long term debt balance of MRG captures the on-loan agreements with MRG Finance BV (issuer of outstanding unsecured notes):
 - €275MM 4,500% due December 2023
 - €300MM 1,3750% due April 2025
 - €300MM 2,250% due April 2029
 - €75MM 3,500% due March 2031
- In addition, MRG holds a RCF amounting €75m which as of December 31st , 2021 remains fully undrawn. The RCF has been refinanced in February 2022 maturing in 2025.

Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

	Bonds				Revolving Credit Facility
Size	€ 275M	€ 75M	€ 300M	€ 300M	€75M (undrawn)
Coupon / Margin	4,500%	3,500%	1,375%	2,250%	Euribor+55bps
Maturity	10 years (December 2023)	15 years (March 2031)	8 years (April 2025)	12 years (April 2029)	3 years (February 2025)
Rating	BBB- (S&P) BBB- (DBRS)	BBB- (S&P) BBB- (DBRS)	BBB- (S&P) BBB- (DBRS)	BBB- (S&P) BBB- (DBRS)	N/A

1 Investment grade bonds issued under MRG's €2bn EMTN Program with different tenors and size. Current structure reduces refinancing risk by spreading maturities

2 Revolving credit facility optimized to reduce cost and reinforce liquidity position with total flexibility. It has been refinanced in February 2022, maturing in the year 2025.

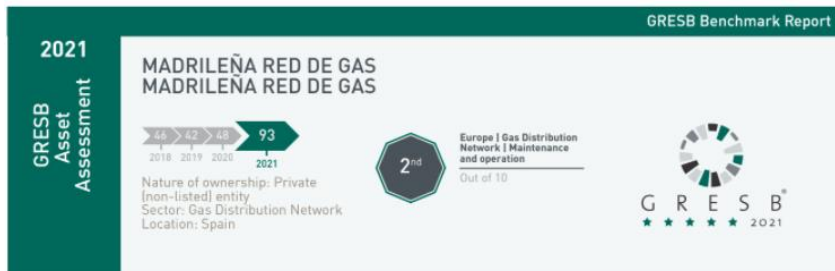
3 As of December 31st 2021, MRG's long term financing amounts €950MM, providing strong financial capacity

4 On June 2021 S&P has affirmed MRG's rating in BBB- and has revised outlook to stable from negative.
On August 2021 DBRS reaffirmed rating at BBB-

5 Flexible financial policy in place that strongly supports investment grade commitment

Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

GRESB 2021 Score



ESG Breakdown



Comments

- GRESB score of **93 points** over 100 possible and 5 stars (maximum level), which breakdown to:
 - Environmental: 28/28
 - Social: 44/46
 - Governance: 21/26
- MRG has achieved **second** European place in **sustainability** in the gas sector ranking.
- In addition, two mentions have been awarded to MRG as **“Infrastructure asset most improved”** both in its sector and region.

External certifications of the integrated management system for quality, environment, health and safety.



Verification by Bureau Veritas of 2020 Carbon Footprint Report with scope 2 considering the ISO 14064 standard

MITECO - Environmental Spanish Authorities recognition of the Carbon Footprint Report with scope 2



Verification by Bureau Veritas of 2020 Sustainability Report considering the GRI standard.

Sustainability Report registered in the GRI website.



Executive Summary	3
Corporate Overview	5
Operating Overview	7
Key initiatives	9
Key financials	13
Capital structure	17
ESG	19
Main takeaways	21

1 High resilience, financial strength and revenue generation stability

2 Highly focussed in cost efficiencies and oriented to customer service excellence

3 Network potentially suitable for renewable gases such as hydrogen and bio methane

4 Development of gas stations network for low carbon emissions mobility. Involved in main H2 initiatives of the Madrid Region

5 Strong financial and liquidity position. Commitment with Investment Grade qualification.

6 Committed with ESG: 5 stars rating and 2nd European place in sustainability in the gas sector ranking by GRESB

NOT FOR DISTRIBUTION IN THE UNITED STATES, CANADA OR JAPAN

This presentation has been prepared by Madrileña Red de Gas, S.A.U. (the “**Company**”). Certain statements in this presentation are forward-looking statements. By their nature, forward-looking statements involve a number of risks, uncertainties and assumptions that could cause actual results or events to differ materially from those expressed or implied by the forward-looking statements. These risks, uncertainties and assumptions could adversely affect the outcome and financial effects of the plans and events described in this presentation. Forward-looking statements contained in this presentation that refer to past trends or activities should not be taken as a representation that such trends or activities will necessarily continue in the future. The Company does not undertake any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on forward-looking statements, which speak only as at the date of this presentation. It should be noted that the Company’s auditors have not reviewed the information in this presentation.

This presentation (and its contents) are being made available on the basis that the information contained herein may not be reproduced, disclosed, redistributed or passed on, directly or indirectly, to any other person (unless he or she is affiliated with the recipient and has agreed to comply with these restrictions on redistribution) or published, in whole or in part, for any purpose without the prior written consent of the Company.

The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

This document does not constitute or form part of, and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of the Company in any jurisdiction or an inducement to enter into investment activity. No part of this document, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever.

The information contained herein is not for publication or distribution in the United States of America (the “United States”), Canada, Japan or any other jurisdiction where the distribution of such information is restricted by law, and does not constitute an offer to sell, or solicitation of an offer to buy, securities in the United States, Canada, Japan or in any other jurisdiction in which it is unlawful to make such an offer or solicitation. Offers and sales of securities in the United States may not be made absent registration under the U.S. Securities Act of 1933, as amended, or an applicable exemption there from. This document does not solicit money, securities or any other type of consideration, and, if any money, securities or other type of consideration is sent in response hereto, it will not be accepted.